

Bruce Hayne, Integrity Now.

1. Why are you running for Mayor?

I have a passion for this city that has driven my volunteer work for the past 26 years. This passion resulted in me getting onto Council 7 years ago. I have a vision for this community and a passion for where our city can go in the coming decades

2. Citizens of Surrey have a sense of pride in place and in community – what is your platform to help keep this momentum going?

I think our positioning statement says it all.... “Working for a Surrey we love” Civic pride is so important, and our platform is about transparency, fairness and collaboration. These values speak to pride of place and a love of our community.

3. The City of Surrey Tax rate per capita is the lowest in Metro Vancouver. What are your views on this? What are your priorities?

While we need to keep taxes in check, particularly corporate tax rates to attract business and investment, we also need to provide the amenities and infrastructure our residents need for quality of life. Rather than large tax increases, our platform proposes a reasonable level of CAC's (Community Amenity Charges) to larger rezoning developments to help fund the amenities needed with our growth.

4. The Downtown Surrey Business Improvement Association had advocated for the past five years for a professionally managed purpose-built shelter in Surrey. What is your commitment to have this project move forward?

There are currently two sites that have gone through the rezoning process around the hospital precinct. BC Housing has yet to start construction which is unfortunate. This is not only a purpose-built shelter, but also transitional housing above.

5. It is necessary for municipal leadership to insure there is affordable housing dispersed throughout the City. What strategies would you consider implementing?

Yes, there needs to be affordable housing across the entire housing spectrum. We will move forward with the new rental only zone in new NCP's as part of an affordable housing strategy. The city has also implemented an affordable housing DCC for new development that will help fund projects with senior

levels of government. Other strategies will include fast tract approvals for purpose built rental units and working with BC Housing to deliver provincially funded projects in the city.

6. The temporary modular housing is scheduled to be removed from the locations in Downtown Surrey in two years. Do you support the City's housing strategy that moves people from the current temporary housing into supportive housing throughout the City? If not, what is your solution?

We need to ensure that during that period, those who are ready for stage two housing be placed throughout the community. Those not ready for stage two housing need to be supported in detox and recovery facilities funded by the province because we cannot "warehouse" people without providing the recovery services need.

7. We know there is always a debate between perception and reality. Everyone wants a safe place to live and do business. What is your strategy to deal with the root causes of crime?

Overall, crime rates in our city are declining. That does not mean that we can be satisfied with crime in our community. Much of the crime; gang violence, property crime, auto theft etc are driven by the illicit drug trade. Whether it's the supply side or the demand side of the drug trade, reducing demand through recovery and working with youth at an early age will help to deal with the root causes of much of the crime in our city. We also need to partner with the provincial government to provide much more in the way of mental health services in our community as mental health issues can often lead to addictions as people self-medicate. Working on these issues will go a long way to addressing the root causes of crime.

8. In response to the current City budget, what changes in staff at City Hall would you make to enhance your ability to meet your priorities?

We need to hire more qualified people in our planning department to enhance service levels. We also need to provide the RCMP with the resources they need to do the job we are asking them to do.

9. How would you describe your leadership style?

I have a collaborative leadership style that builds consensus and works as a team to achieve the best results.

10. Voter turnout in municipal elections is historically low – do you think that a change to the ward system would heighten awareness in local issues ultimately increase voter turnout?

There are several strategies that be used to help enhance voter turnout including looking at electronic voting. While there maybe merits to the ward system, I haven't seen evidence that the ward system increases voter turn out to a great degree.

11. Economic Development in the 21st Century requires leaders to position the City globally – learning and recruiting from the best. How do you plan to position Surrey to take care of business globally?

I have a passion for Economic Development and have been very involved in it as a business owner, past President of the Surrey Board of Trade and also chair of the Investment and Innovation committee at the city. We will enhance the economic development office resources to help attract regional and global investors to Surrey. We will also actively take a leadership role in the newly formed Regional Economic Commission being set up through Metro Vancouver. This will allow us to leverage our resources as a region.

12. Innovation in the medical and technology sector is attracting the best and the brightest to our area. What are your thoughts to further job growth and attract businesses in these sectors to the Downtown Surrey?

As chair of the Investment and Innovation committee, I have been directly and closely involved with Innovation Boulevard in City Centre. I will enhance the efforts and partnership with all stakeholders and get IB back on track and moving forward with private sector partners as well as SFU and Fraser Health.

13. We know we can expect over 1 million new residents to arrive in Metro Vancouver over the next 30 years, so we need to take the necessary action now by investing in our transportation system. As Mayor, what would you do on the Mayor's Council for Regional Transportation to ensure Surrey's requirements are highlighted?

Surrey and the South Fraser have been very underserved in rapid transit for many years. Surrey needs to take a strong leadership role in the region to ensure Surrey and the South Fraser get the service and infrastructure it deserves. This means looking at running Skytrain to Langley and beyond as well as running Skytrain down KGB to South Surrey.

14. How do you plan to address the overcrowding of schools in Surrey?

Surrey needs new relationships and partnerships with senior levels of government. This is very evident with the Ministry of Education and the Surrey School District. We need to ensure that school sites are being purchased before new NCP's are opened to development. This means building the schools to meet the demand of our growing community to give our youth the best chance of success.

15. The creation of a City Centre and a vibrant Downtown core is vital to the growth of Surrey. What is your strategy and commitment to business - arts – culture – technology and community in Downtown Surrey?

Our downtown core is off to a great start. We need to encourage more investment in City Centre through strong “open for business” policies for both residential and commercial investors. Utilizing CAC’s with large development project will provide a good portion of the resources we need to deliver community amenities in the way of arts, sports and culture.

16. How would a municipal police department be different than the RCMP to residents and businesses? Have you studied the studies and what are the financial implications?

Staff have been asked to prepare a review report of policing which has not been completed. Just switching from RCMP to Municipal force will not have a dramatic effect on the policing of our community. If there is a switch to municipal poling, it will take 5-7 years and Surrey needs more immediate action and resources. The RCMP has added resources that would have to be duplicated such as recruiting. We have E Division in Surrey with 2000 men and women working and living in our community. These added benefits to the community are simply not there with municipal policing.

17. Do you support child care space in developments? How would you implement this within the City Development process?

Yes, I do. This can be part of the residential amenities within the building development and many stratas would like to appreciate this benefit and potential revenue.

18. Several developers have requested shorter waiting time on their projects to commence. What would you implement to ensure this happens?

We will be conducting 360-degree reviews of the planning and engineering departments to ensure we cut red tape and enhance service delivery. We will also be staffing to a level necessary to meet demand.

19. What would you do to address “the silos that operate in isolation at City Hall” – meaning many of the departments don’t communicate what is happening. What would you do to address this huge issue?

Cross department training and shadowing is essential in addressing this important issue.

20. How should requests for decreased amenity space in City Centre developments be accommodated?

The city needs to reassess the true value of amenity space and adjust the bylaw accordingly. With that, if a developer wants to pay cash in lieu, the contribution would reflect a truer value to develop public space. With that said, developers should be proving the amenity space as required by the bylaw.

21. How would you bring transparency into Surrey City Hall?

There are many ways that this will be achieved. We will institute an ombudsperson position at City Hall who will have authority to investigate and act on any complaints. Engaging community groups and collaborating on issues will help to ensure issues are broadly discussed and communicated will also help to ensure transparency. Broad consultation always leads to more transparency.

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